

**ALBERTA MENTAL HEALTH BOARD**

**FINANCIAL STATEMENTS**

**MARCH 31, 2005**

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**ALBERTA MENTAL HEALTH BOARD**

**MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

**FINANCIAL STATEMENTS**

**MARCH 31, 2005**

The accompanying financial statements are the responsibility of management and have been approved by the Alberta Mental Health Board ("the Board"). The financial statements were prepared in accordance with Canadian Generally Accepted Accounting Principles and the Financial Directives issued by Alberta Health and Wellness, and of necessity include some amounts based on estimates and judgment.

To discharge its responsibility for the integrity and objectivity of financial reporting, management maintains a system of internal accounting controls comprising written policies, procedures, a formal authorization structure, and satisfactory processes for reviewing internal controls. This system provides management with reasonable assurance that transactions are in accordance with governing legislation, are properly authorized, reliable financial records are maintained, and assets are adequately accounted for and safeguarded. The Board has also established a code of conduct that applies to all employees.

The Board carries out its responsibility for the financial statements through the Resources Committee. This Committee meets with management and the Auditor General to review financial matters, and recommends the financial statements to the Board for approval. The Auditor General has full and free access to the Resources Committee.

The Auditor General provides an independent audit of the financial statements. His examination is conducted in accordance with Canadian Generally Accepted Auditing Standards and includes tests and other procedures, which allows him to report on the fairness of the financial statements prepared by management.

[Original Signed]

Ray Block  
*President & Chief Executive Officer*

[Original Signed]

Steven Ritz, C.A.  
*Director, Administrative Services*



The official version of this Report of the Auditor General, and the information the Report covers, is in printed form.

### Auditor's Report

To the Members of the Alberta Mental Health Board  
and the Minister of Health and Wellness

I have audited the statement of financial position of the Alberta Mental Health Board as at March 31, 2005 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Board's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Board as at March 31, 2005 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

[Original Signed by Fred J. Dunn, FCA]

Auditor General

Edmonton, Alberta  
May 13, 2005

**ALBERTA MENTAL HEALTH BOARD**  
**STATEMENT OF FINANCIAL POSITION**  
**March 31, 2005**  
(thousands of dollars)

|   | <u>2005</u>             | <u>2004</u>             |
|---|-------------------------|-------------------------|
| <b><u>ASSETS</u></b>  |                         |                         |
| <b>Current:</b>   |                         |                         |
| Cash (Note 3)   | \$ 8,455                | \$ 7,716                |
| Accounts receivable   | 115                     | 162                     |
| Contributions receivable from Alberta Health and Wellness   | 1,460                   | 745                     |
| Prepaid expenses  | 498                     | 687                     |
|   | <u>10,528</u>           | <u>9,310</u>            |
| Non-current cash (Note 3)                                   | 125                     | 523                     |
| Capital assets (Note 4)                                     | 183                     | 433                     |
|   | <u>183</u>              | <u>433</u>              |
| <b>TOTAL ASSETS</b>   | <b><u>\$ 10,836</u></b> | <b><u>\$ 10,266</u></b> |
| <b><u>LIABILITIES AND NET ASSETS</u></b>                    |                         |                         |
| <b>Current:</b>   |                         |                         |
| Accounts payable and accrued liabilities                    | \$ 725                  | \$ 1,418                |
| Accrued vacation pay  | 221                     | 175                     |
| Deferred contributions (Schedule 3)                         | 833                     | 464                     |
| Accrued restructuring costs (Note 17)                       | -                       | 534                     |
|   | <u>1,779</u>            | <u>2,591</u>            |
| Deferred contributions (Schedule 3)                         | 542                     | -                       |
| Unamortized external capital contributions (Note 6)         | 115                     | 327                     |
|   | <u>2,436</u>            | <u>2,918</u>            |
| Commitments (Note 7)  |                         |                         |
| <b>Net assets:</b>  |                         |                         |
| Unrestricted (Note 8)                                       | 6,169                   | 3,263                   |
| Internally restricted (Note 8)                              | 2,163                   | 3,979                   |
| Accumulated surplus   | 8,332                   | 7,242                   |
| Investment in capital assets from internally funded sources | 68                      | 106                     |
|   | <u>8,400</u>            | <u>7,348</u>            |
| <b>TOTAL LIABILITIES AND NET ASSETS</b>                     | <b><u>\$ 10,836</u></b> | <b><u>\$ 10,266</u></b> |

The accompanying notes and schedules are part of these financial statements.

**ALBERTA MENTAL HEALTH BOARD**  
**STATEMENT OF OPERATIONS**  
**March 31, 2005**  
(thousands of dollars)

|   | 2005               |                 | 2004            |
|---|--------------------|-----------------|-----------------|
|   | Budget<br>(Note 9) | Actual          | Actual          |
| <b>Revenues</b>   |                    |                 |                 |
| Alberta Health and Wellness contributions (Note 10)                               | \$ 35,760          | \$ 35,523       | \$ 34,918       |
| Other government contributions (Note 11)  | 272                | 307             | 390             |
| Donations   | -                  | -               | 50              |
| Investment and other income (Note 12)   | 293                | 479             | 930             |
| Amortized external capital contributions (Note 6)                                 | 306                | 197             | 376             |
| <b>TOTAL REVENUES</b>   | <b>36,631</b>      | <b>36,506</b>   | <b>36,664</b>   |
| <b>Expenses (Schedule 1)</b>  |                    |                 |                 |
| Facility-based inpatient acute nursing services                                   | 12,047             | 12,724          | 11,513          |
| Facility-based emergency and outpatient services                                  | 5,370              | 4,830           | 4,621           |
| Community-based care  | 1,703              | 1,765           | 1,634           |
| Diagnostic and therapeutic services   | 6,691              | 6,924           | 6,161           |
| Promotion, prevention and protection services                                     | 2,243              | 1,289           | 3,407           |
| Research and education  | 1,980              | 795             | 926             |
| Administration (Note 13)  | 6,368              | 5,028           | 4,689           |
| Information technology  | 1,193              | 1,013           | 962             |
| Support services (Note 14)  | 916                | 992             | 862             |
| <b>TOTAL EXPENSES</b>   | <b>38,511</b>      | <b>35,360</b>   | <b>34,775</b>   |
| <b>Excess (deficiency) of revenues over expenses prior to the following items</b> | <b>(1,880)</b>     | <b>1,146</b>    | <b>1,889</b>    |
| Legal settlement costs (Note 7b)  | -                  | -               | 450             |
| Restructuring costs (Note 17)   | -                  | 94              | 1,629           |
| <b>Excess (deficiency) of revenues over expenses</b>                              | <b>\$ (1,880)</b>  | <b>\$ 1,052</b> | <b>\$ (190)</b> |

**ALBERTA MENTAL HEALTH BOARD**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**MARCH 31, 2005**  
(thousands of dollars)

|  | 2005                            |  | 2004            |
|--|---------------------------------|--|-----------------|
|  | Accumulated Surplus<br>(Note 8) | Investment in capital assets from internally funded sources<br>Total | Total           |
| Excess (deficiency) of revenues over expenses    | \$ 1,052                        | \$ -   | \$ 1,052        |
| Capital assets purchased with internal funds     | (17)                            | 17   | -               |
| Amortization on internally funded capital assets | 55                              | (55)   | -               |
| <b>Net Change</b>                                | <b>1,090</b>                    | <b>(38)</b>  | <b>1,052</b>    |
| Balance at beginning of year                     | 7,242                           | 106  | 7,348           |
| <b>Balance at end of year</b>                    | <b>\$ 8,332</b>                 | <b>\$ 68</b>   | <b>\$ 8,400</b> |
|  |                                 |  | <b>\$ 7,348</b> |



**Note 2 Significant Accounting Policies and Reporting Practices (continued)**

- (ii) Externally restricted capital contributions are recorded as deferred capital contributions until invested in capital assets. Amounts invested, representing externally funded capital assets, are then transferred to unamortized external capital contributions. Unamortized external capital contributions are recognized as revenue in the period in which the related amortization expense of the capital asset is recorded.
  - (iii) Externally restricted non-capital contributions are recognized as revenue in the year proportional to the related expenses incurred.
  - (iv) Unrestricted investment income is recognized in the year earned.
  - (v) Donations and contributions in kind are recorded at fair value when such value can be reasonably determined.
- (b) Full cost
- The Board accounts for all costs and revenue from services for which it is responsible. The costs of services provided is recorded at fair value. Fair value transactions comprise the following:
- (i) Alberta Health and Wellness payments directly to contracted health service operators are recorded as revenue and an equivalent amount recorded as program expense as these payments represent part of the cost of the Board's programs.
  - (ii) The fair value for use of non-acute care facilities not owned by the Board and provided to the Board at zero or nominal rent is recorded as other government contributions and as program expense.
  - (iii) Other assets, supplies and services that would otherwise have been purchased are recorded as revenue and expenses, at fair value at the date of contribution, when a fair value can be reasonably determined. The value of volunteers' contributed services is not reported as a fair value cannot be reasonably determined.
- (c) Employee Future Benefits
- The Board participates in the Local Authorities Pension Plan. This multi-employer defined benefit pension plan provides pensions for the Board's participating employees, based on years of service and earnings. Defined contribution plan accounting is applied to a multi-employer defined benefit plan for which the Board has insufficient information to apply defined benefit plan accounting.
- Pension costs in the statements comprise the employer's contributions required for its employees during the year, based on rates expected to provide benefits payable under the pension plans. The Board does not record its portion of the plan's deficit or surplus.

**Note 2 Significant Accounting Policies and Reporting Practices (continued)**

- The Board fully accrues its obligations for employee non-pension future benefits.
- (d) Cash
- Cash consists of cash on deposit.
- (e) Financial Instruments
- The carrying value of accounts receivable, contributions receivable from Alberta Health and Wellness, prepaid expenses, accounts payable and accrued liabilities, accrued vacation pay, deferred contributions and accrued restructuring costs approximates fair value because of the short-term maturity of these items.
- The Board does not have any off-balance sheet financial instruments.
- (f) Capital Assets
- Capital assets consist of furniture, equipment and a vehicle (collectively "Equipment") and are recorded at cost. Capital assets with unit costs less than five thousand dollars are expensed on acquisition.
- Equipment is amortized over its estimated useful life of 5 to 15 years on a straight-line basis.
- (g) Restructuring Costs (see Note 17)
- Expenditures are classified as restructuring costs if they directly relate to the transition of mental health programs and services to the RHAs. If actual costs are unknown, an estimate is recorded.
- (h) Measurement Uncertainty
- The financial statements, by their nature, contain estimates and are subject to measurement uncertainty. Amortization of capital assets and external capital contributions is based on estimates of the useful life of related assets. Actual results could differ from these estimates.



**Note 3 Cash**

|  | <u>2005</u>            | <u>2004</u>     |
|--|------------------------|-----------------|
|  | (thousands of dollars) |                 |
| Total current & non-current cash           | \$ 8,580               | \$ 8,239        |
| Classified as:                             |                        |                 |
| Current                                    | \$ 8,455               | \$ 7,716        |
| Non-current                                | 125                    | 523             |
| Total cash                                 | <u>\$ 8,580</u>        | <u>\$ 8,239</u> |
| Non-current cash represents the following: |                        |                 |
| Internally restricted for capital purposes | <u>\$ 125</u>          | <u>\$ 523</u>   |

**Note 4 Capital Assets**

**Cost**  
(thousands of dollars)

| Capital Asset | Opening Balance<br>Apr-1-04 | Additions | Disposals | Closing Balance<br>Mar-31-05 |
|---------------|-----------------------------|-----------|-----------|------------------------------|
| Equipment     | \$ 5,734                    | \$ 17     | \$ 4,871  | \$ 880                       |

**Accumulated Amortization**  
(thousands of dollars)

| Opening Balance<br>Apr-1-04 | Current year<br>amortization | Amortization<br>on Disposals | Closing Balance<br>Mar-31-05 | Net Book Value<br>2005 | Net Book Value<br>2004 |
|-----------------------------|------------------------------|------------------------------|------------------------------|------------------------|------------------------|
| \$ 5,301                    | \$ 252                       | \$ 4,856                     | \$ 697                       | \$ 183                 | \$ 433                 |

Capital assets were funded from the following sources:

|   | <u>2005</u>            | <u>2004</u>   |
|---|------------------------|---------------|
|   | (thousands of dollars) |               |
| Externally funded ( <i>unamortized external capital contributions</i> ) | \$ 115                 | \$ 327        |
| Internally funded ( <i>invested in capital assets</i> )                 | 68                     | 106           |
|   | <u>\$ 183</u>          | <u>\$ 433</u> |

**Note 5 Deferred Capital Contributions**

|  | <u>2005</u>            | <u>2004</u> |
|--|------------------------|-------------|
|  | (thousands of dollars) |             |
| Amounts received:                                    |                        |             |
| Restricted Alberta Health and Wellness contributions | \$ -                   | \$ 16       |
| Transferred to:                                      |                        |             |
| Unamortized external capital contributions (Note 6)  | -                      | (16)        |
| Deferred contributions                               | -                      | (3)         |
|  | <u>-</u>               | <u>(19)</u> |
| Change during the year                               | -                      | (3)         |
| Balance, beginning of year                           | -                      | 3           |
| Balance, end of year                                 | <u>\$ -</u>            | <u>\$ -</u> |

**Note 6 Unamortized External Capital Contributions**

The Board follows the deferral method of recognizing capital contributions as described in Note 2 (a) (ii). The balance of unamortized external capital contributions at the end of the year represents the external capital contributions to be recognized as revenue in future years.

|  | <u>2005</u>            | <u>2004</u>   |
|--|------------------------|---------------|
|  | (thousands of dollars) |               |
| Balance, beginning of year                             | \$ 327                 | \$ 687        |
| Transfers from deferred capital contributions (Note 5) | -                      | 16            |
| Less amounts recognized as revenue:                    |                        |               |
| Amortized external capital contributions: Equipment    | 197                    | 376           |
| Write-down of externally funded capital assets         | 15                     | -             |
| Balance, end of year                                   | <u>\$ 115</u>          | <u>\$ 327</u> |



**Note 7 Commitments**

(a) Commitments

As part of normal operations, the Board has entered into contracts for forensic psychiatry services, promotion and prevention services and administrative services. The Board also has operating leases for office space.

|                             | <u>Contracts</u>       | <u>Leases</u> |
|-----------------------------|------------------------|---------------|
|                             | (thousands of dollars) |               |
| For the year ended March 31 |                        |               |
| 2006                        | \$32,655               | \$315         |
| 2007                        | -                      | 274           |
| 2008                        | -                      | 271           |
| 2009                        | -                      | 199           |
| 2010                        | -                      | 34            |

Where the term of a contract does not extend beyond March 31, 2006, the Board's management expects to renew the contract.

(b) Legal Settlement Costs

During the current year, the Board settled an action wherein the plaintiff believed it was owed for providing additional services, allegedly agreed to by the Board, during the construction of the sewage treatment facility at Alberta Hospital Ponoka. The amount of the settlement was \$450,000, which was recorded in accrued liabilities as at March 31, 2004 and paid during the current year.

**Note 8 Accumulated Surplus**

The Board's accumulated surplus comprises the following:

|   | <u>2005</u>            | <u>2004</u>     |
|---|------------------------|-----------------|
|   | (thousands of dollars) |                 |
| <b>Unrestricted net assets</b>          | <b>\$ 6,169</b>        | <b>\$ 3,263</b> |
| <b>Internally restricted net assets</b> |                        |                 |
| Research                                | 1,170                  | 26              |
| Provincial Mental Health Plan           | 532                    | -               |
| Mental health services and programs     | 250                    | 2,000           |
| Capital upgrades                        | 125                    | 523             |
| Patient Advocate                        | 86                     | -               |
| Transition costs                        | -                      | 597             |
| Sewage treatment facility               | -                      | 550             |
| Mental health and justice initiatives   | -                      | 283             |
|   | <u>2,163</u>           | <u>3,979</u>    |
|   | <u>\$ 8,332</u>        | <u>\$ 7,242</u> |

**Note 9 Budget**

|  | <u>2004/2005</u>            | <u>Additional</u>            | <u>Adjustments<sup>(3)</sup></u> | <u>2004/2005</u>  |
|--|-----------------------------|------------------------------|----------------------------------|-------------------|
|  | <u>Approved</u>             | <u>Funding<sup>(2)</sup></u> | <u>Adjustments<sup>(3)</sup></u> | <u>Reported</u>   |
|  | <u>Budget<sup>(1)</sup></u> | <u>Funding<sup>(2)</sup></u> | <u>Adjustments<sup>(3)</sup></u> | <u>Budget</u>     |
|  | (thousands of dollars)      |                              |                                  |                   |
| <b>Revenues</b>                                  |                             |                              |                                  |                   |
| Alberta Health and Wellness contributions        | \$ 33,760                   | \$ 2,000                     | \$ -                             | \$ 35,760         |
| Other government contributions                   | 272                         | -                            | -                                | 272               |
| Investment and other income                      | 293                         | -                            | -                                | 293               |
| Amortization of external capital contributions   | 306                         | -                            | -                                | 306               |
| <b>TOTAL REVENUE</b>                             | <u>34,631</u>               | <u>2,000</u>                 | <u>-</u>                         | <u>36,631</u>     |
| <b>Expenses</b>                                  |                             |                              |                                  |                   |
| Facility-based inpatient acute nursing services  | 12,381                      | 75                           | (409)                            | 12,047            |
| Facility-based emergency and outpatient services | 5,646                       | 21                           | (297)                            | 5,370             |
| Community-based care                             | 462                         | 3                            | 1,238                            | 1,703             |
| Diagnostic and therapeutic services              | 4,698                       | 26                           | 1,967                            | 6,691             |
| Promotion, prevention and protection services    | 2,018                       | 225                          | -                                | 2,243             |
| Research and education                           | 1,980                       | -                            | -                                | 1,980             |
| Administration                                   | 5,856                       | 374                          | 138                              | 6,368             |
| Information technology                           | 1,243                       | -                            | (50)                             | 1,193             |
| Support services                                 | 3,477                       | 26                           | (2,587)                          | 916               |
| <b>TOTAL EXPENSES</b>                            | <u>37,761</u>               | <u>750</u>                   | <u>-</u>                         | <u>38,511</u>     |
| Excess (deficiency) of revenues over expenses    | <u>\$ (3,130)</u>           | <u>\$ 1,250</u>              | <u>\$ -</u>                      | <u>\$ (1,880)</u> |

<sup>(1)</sup> The 2005 budget was approved by the board of the Alberta Mental Health Board on June 28, 2004 and submitted to the Minister of Health and Wellness.

<sup>(2)</sup> Over the course of the fiscal year, the Minister provided additional funding. The Board has allocated these resources to address strategic priorities.

<sup>(3)</sup> Adjustments relate to classification changes to ensure budgeted expenses conform with actual reporting classifications.



**Note 10 Alberta Health and Wellness Contributions**

|  | <u>2005</u>            | <u>2004</u>      |
|--|------------------------|------------------|
|  | (thousands of dollars) |                  |
| Unrestricted contributions                         | \$ 34,791              | \$ 34,050        |
| Transfers from deferred contributions (Schedule 3) | 732                    | 868              |
|  | <u>\$ 35,523</u>       | <u>\$ 34,918</u> |

**Note 11 Other Government Contributions**

|  | <u>2005</u>            | <u>2004</u>   |
|--|------------------------|---------------|
|  | (thousands of dollars) |               |
| <b>Alberta Government</b>                          |                        |               |
| Transfers from deferred contributions (Schedule 3) | \$ 122                 | \$ 243        |
| Fair value to use non-owned facilities             | 185                    | 147           |
|  | <u>\$ 307</u>          | <u>\$ 390</u> |

**Note 12 Investment and other income**

|                   | <u>2005</u>            | <u>2004</u>   |
|-------------------|------------------------|---------------|
|                   | (thousands of dollars) |               |
| Investment income | \$ 164                 | \$ 634        |
| Other income      | 315                    | 296           |
|                   | <u>\$ 479</u>          | <u>\$ 930</u> |

Investment income comprises interest income. Other income primarily comprises cost recoveries.

**Note 13 Administration**

|   | <u>2005</u>            | <u>2004</u>     |
|---|------------------------|-----------------|
|   | (thousands of dollars) |                 |
| General administration  | \$ 3,565               | \$ 3,237        |
| Administration - contract service operators (Schedule 4) <sup>(1)</sup> | 1,126                  | 1,045           |
| Finance   | 287                    | 346             |
| Human resources   | 50                     | 61              |
|   | <u>\$ 5,028</u>        | <u>\$ 4,689</u> |

General administration expenses includes costs relating to the following types of activities:

- Promoting and supporting implementation of the made-in-Alberta approach outlined in the Provincial Mental Health Plan, *Advancing the Mental Health Agenda (April 2004)*;
- Bringing a provincial perspective to programming and support for regional mental health service delivery;
- Strengthening advocacy and consumer support;
- Advising on policy; and
- Collaborating with interprovincial, national and international partners.

**Note 14 Support services**

|   | <u>2005</u>            | <u>2004</u>   |
|---|------------------------|---------------|
|   | (thousands of dollars) |               |
| Support services - contract service operators (Schedule 4) <sup>(1)</sup> | \$ 675                 | \$ 626        |
| Building maintenance and operations                                       | 317                    | 236           |
|   | <u>\$ 992</u>          | <u>\$ 862</u> |

<sup>(1)</sup>The cost of contracted services is allocated to the appropriate expense categories as if the Board directly provided the operations. Where information is unobtainable, the Board uses a systematic and rational basis for the allocation.



**Note 15 Related Parties**

(a) Province of Alberta

The Board is established under the Regional Health Authorities Act. The Minister of Health and Wellness appoints the members. The Board is economically dependent upon the Ministry of Health and Wellness since the viability of its on-going operations depends on contributions from the Ministry. Transactions between the Board and the Province are disclosed in the financial statements and in the notes to the financial statements.

(b) Health Authorities

The Board shares a common relationship with the RHAs through its relationship with the Province of Alberta. Transactions between the Board and other RHAs are reported in the Statement of Operations and presented in Schedule 4.

(c) Contract Service Operators

The Board contracts with service operators for mental health and justice initiatives and to provide mental health promotion and prevention services in the Province. Details are presented in Schedule 4.

**Note 16 Pension Costs**

The Board participates in the Local Authorities Pension Plan, which is a multi-employer defined benefit plan. Pension expense in these financial statements is equal to the Board's annual contributions payable of \$186,000 for the year ended March 31, 2005 (2004 - \$199,000).

At December 31, 2004, the Local Authorities Pension Plan reported a deficiency of \$1,288,924,000 (2003 - \$1,453,487,000).

**Note 17 Restructuring Costs**

As a result of the transition of mental health programs and services to the RHAs, restructuring activities and costs were incurred during the year. No amounts were accrued as at March 31, 2005. Accrued restructuring costs of \$534,000 as at March 31, 2004 comprise restructuring expenditures relating to the 2004 fiscal year and a provision for restructuring expenditures in the current fiscal year. The restructuring costs included in the Board's statement of operations comprises the following:

**Note 17 Restructuring Costs (continued)**

|                              | <u>2005</u>            | <u>2004</u>     |
|------------------------------|------------------------|-----------------|
|                              | (thousands of dollars) |                 |
| Salaries and severance       | \$ -                   | \$ 566          |
| Professional fees            | -                      | 96              |
| Geographic teams             | -                      | 636             |
| Other restructuring expenses | 94                     | 331             |
|                              | <u>\$ 94</u>           | <u>\$ 1,629</u> |

**Note 18 Comparative Figures**

Certain 2004 figures have been reclassified to conform to the 2005 presentation.

**Note 19 Approval of Financial Statements**

These financial statements have been approved by the Board.

**ALBERTA MENTAL HEALTH BOARD**  
**SCHEDULE OF EXPENSES BY OBJECT**  
**FOR YEAR ENDED MARCH 31, 2005**  
(thousands of dollars)

**Schedule 1**

|  | Budget<br>(Note 9) | 2005      | 2004      |
|--|--------------------|-----------|-----------|
| Salaries and benefits (Schedule 2)                     | \$ 4,073           | \$ 3,489  | \$ 3,716  |
| Contracts with health service operators (Schedule 4)   | 28,818             | 28,021    | 28,454    |
| Other contracted services                              | 2,103              | 1,426     | 1,745     |
| Other expenses <sup>(1)</sup>                          | 3,188              | 2,266     | 2,516     |
| Amortization of capital equipment:                     |                    |           |           |
| - internally funded                                    | 23                 | 55        | 47        |
| - externally funded                                    | 306                | 197       | 376       |
|  | 38,511             | 35,454    | 36,854    |
| Less amount reported as legal settlement (Note 7b)     | -                  | -         | 450       |
| Less amounts reported as restructuring costs (Note 17) | -                  | 94        | 1,629     |
|  | \$ 38,511          | \$ 35,360 | \$ 34,775 |
| <sup>(1)</sup> Other expenses                          |                    |           |           |
| Facility rent  | \$ 265             | \$ 317    | \$ 334    |
| Travel   | 392                | 323       | 251       |
| Administrative services referred out to Capital Health | 413                | 414       | 518       |
| Miscellaneous <sup>(2)</sup>                           | 2,118              | 1,212     | 1,413     |
|  | \$ 3,188           | \$ 2,266  | \$ 2,516  |

<sup>(2)</sup>Includes \$580,000 paid to Capital Health, Calgary Health Region and David Thompson Health Region for capital improvements to facilities and information systems agreed to at the time mental health services were transitioned to the RHAs (2004 - \$93,000).

**ALBERTA MENTAL HEALTH BOARD  
SCHEDULE OF SALARIES AND BENEFITS  
FOR THE YEAR ENDED MARCH 31, 2005  
(thousands of dollars)**

|  | 2005                                       |   |  |                 |                             |             | 2004                                       |   |                          |                 |
|--|--|---|--|-----------------|-----------------------------|-------------|--|---|--------------------------|-----------------|
|  | Number<br>of<br>Individuals <sup>(1)</sup> | Salaries<br>and<br>Honoraria <sup>(2)</sup> | Benefits<br>and<br>Allowances <sup>(3)</sup> | Sub-Total       | Severance <sup>(4)</sup>    |             | Number<br>of<br>Individuals <sup>(1)</sup> | Salaries,<br>Honoraria,<br>Benefits <sup>(2)(3)</sup> | Severance <sup>(4)</sup> | Total           |
|  |  |   |  |                 | Number<br>of<br>Individuals | Amount      |  |   |                          |                 |
| <b>Board Compensation</b>                                  |  |   |  |                 |                             |             |  |   |                          |                 |
| Board Chairperson  |  |   |  |                 |                             |             |  |   |                          |                 |
| Read, John G. (Dr.)  | 1  | \$ 15                                       | \$ -   | 15              | -                           | -           | 1  | \$ 16   | \$ -                     | 16              |
| Board Members  |  |   |  |                 |                             |             |  |   |                          |                 |
| Desbarats, Susan   | 1  | 2   | -  | 2               | -                           | -           | 1  | 5   | -                        | 5               |
| Laforce-Fertig, Louise                                     | 1  | 3   | -  | 3               | -                           | -           | 1  | 2   | -                        | 2               |
| Marré, Thomas J. (Dr.)                                     | 1  | 2   | -  | 2               | -                           | -           | 1  | 1   | -                        | 1               |
| Mikkelsen, David   | 1  | 5   | -  | 5               | -                           | -           | 1  | 3   | -                        | 3               |
| Preston, Jerry   | 1  | 4   | -  | 4               | -                           | -           | 1  | 3   | -                        | 3               |
| Steinhauer, Sharon   | 1  | 2   | -  | 2               | -                           | -           | 1  | 3   | -                        | 3               |
| Total honoraria  | 7  | 33  | -  | 33              | -                           | -           | 7  | 33  | -                        | 33              |
| <b>Staff</b>   |  |   |  |                 |                             |             |  |   |                          |                 |
| Mental Health Patient Advocate Office                      | 2.48                                       | 195   | 30   | 225             | -                           | -           | -  | -   | -                        | -               |
| Chief Executive Officer <sup>(5)</sup>                     | 1.00                                       | 198   | 15   | 213             | -                           | -           | 1.00                                       | 215   | -                        | 215             |
| Management persons reporting to the CEO:                   |  |   |  |                 |                             |             |  |   |                          |                 |
| Clinical/Medical Advisor                                   | 0.13                                       | 44  | 2  | 46              | -                           | -           | 1.00                                       | 310   | 443                      | 753             |
| Executive Director, Programs & Research                    | 1.00                                       | 163   | 14   | 177             | -                           | -           | 1.00                                       | 143   | -                        | 143             |
| Executive Director, Planning, Advocacy & Liaison           | 0.22                                       | 26  | 3  | 29              | -                           | -           | 1.00                                       | 147   | -                        | 147             |
| Executive Director, Monitoring & Evaluation                | -  | -   | -  | -               | -                           | -           | 0.76                                       | 108   | -                        | 108             |
| Executive Director, Advocacy, Innovation & Monitoring      | 0.31                                       | 48  | 7  | 55              | -                           | -           | -  | -   | -                        | -               |
| Other management persons reporting directly to those above | 8.97                                       | 853   | 136  | 989             | -                           | -           | 6.42                                       | 654   | -                        | 654             |
| Other management   | 2.78                                       | 208   | 25   | 233             | -                           | -           | 3.81                                       | 335   | -                        | 335             |
| Other staff  | 22.38                                      | 1,246                                       | 243  | 1,489           | -                           | -           | 21.29                                      | 1,328   | -                        | 1,328           |
| Total staff  | 39.27                                      | 2,981                                       | 475  | 3,456           | -                           | -           | 36.28                                      | 3,240   | 443                      | 3,683           |
| <b>Total</b>   | <b>46.27</b>                               | <b>\$ 3,014</b>                             | <b>\$ 475</b>                                | <b>\$ 3,489</b> | <b>-</b>                    | <b>\$ -</b> | <b>43.28</b>                               | <b>\$ 3,273</b>                                       | <b>\$ 443</b>            | <b>\$ 3,716</b> |

See accompanying information on the following page.

**SCHEDULE OF SALARIES AND BENEFITS,**  
**FOR THE YEAR ENDED MARCH 31, 2005**

1. Full time equivalent (FTE) is determined at the rate of 2,023 annual hours for each full-time employee. Total actual discrete number of individuals employed: 53 (2004 - 66)
2. Salaries include regular base pay, lump sum payments, honoraria, sick leave, short-term disability, earned vacation leave and other remuneration.
3. Benefits and allowances include the employer's share of all employee benefits and contributions or payments made on behalf of employees including pension, health care, dental coverage, out-of-country medical benefits, group life insurance, accidental death and dismemberment, long and short-term disability plans, Canada Pension Plan, employment insurance, workers compensation, and tuition.
4. Severance includes amounts paid directly or indirectly to individuals upon termination, which are not included in salaries, honoraria, benefits and allowances.
5. The Chief Executive Officer is provided with an automobile; no dollar amount in respect of automobile costs is included under benefits and allowances.



| Schedule of Deferred Contributions<br>(thousands of dollars) | Amounts received or receivable      |                                   |                                      |             | Amounts recognized as revenue     |                                      |             | Schedule 3                           |
|--|-------------------------------------|-----------------------------------|--------------------------------------|-------------|-----------------------------------|--------------------------------------|-------------|--------------------------------------|
|  | Opening<br>Balance<br>April 1, 2004 | Alberta<br>Health and<br>Wellness | Other<br>Government<br>Contributions | Donors      | Alberta<br>Health and<br>Wellness | Other<br>Government<br>Contributions | Donors      | Closing<br>Balance<br>March 31, 2005 |
| <b>Alberta Health &amp; Wellness:</b>                        |                                     |                                   |                                      |             |                                   |                                      |             |                                      |
| Aboriginal Youth Suicide Prevention                          | \$ 400                              | \$ 650                            | \$ -                                 | \$ -        | \$ 141                            | \$ -                                 | \$ -        | \$ 909                               |
| Telemental Health Clinical                                   | 47                                  | 415                               | -                                    | -           | 153                               | -                                    | -           | 309                                  |
| Security Compliance Upgrade                                  | -                                   | 157                               | -                                    | -           | -                                 | -                                    | -           | 157                                  |
| Telemental Health Psychiatrists                              | -                                   | 310                               | -                                    | -           | 310                               | -                                    | -           | -                                    |
| Homefront  | -                                   | 120                               | -                                    | -           | 120                               | -                                    | -           | -                                    |
| Forensics Diversion  | 8                                   | -                                 | -                                    | -           | 8                                 | -                                    | -           | -                                    |
| <b>Other Contributors:</b>                                   |                                     |                                   |                                      |             |                                   |                                      |             |                                      |
| Alberta Infrastructure                                       | 2                                   | -                                 | -                                    | -           | -                                 | 2                                    | -           | -                                    |
| Donations  | 7                                   | -                                 | -                                    | -           | -                                 | -                                    | 7           | -                                    |
| Alberta Justice  | -                                   | -                                 | 120                                  | -           | -                                 | 120                                  | -           | -                                    |
| <b>Total 2004/05</b>   | <b>\$ 464</b>                       | <b>\$ 1,652</b>                   | <b>\$ 120</b>                        | <b>\$ -</b> | <b>\$ 732</b>                     | <b>\$ 122</b>                        | <b>\$ 7</b> | <b>\$ 1,375</b>                      |

Unspent amounts at year end are as follows:

|                                     | 2005                   | 2004          |
|-------------------------------------|------------------------|---------------|
|                                     | (thousands of dollars) |               |
| <b>Current</b>                      |                        |               |
| Aboriginal Youth Suicide Prevention | \$ 506                 | \$ 400        |
| Telemental Health Clinical          | 170                    | 47            |
| Security Compliance Upgrade         | 157                    | -             |
| Forensics Diversion                 | -                      | 8             |
| Donations                           | -                      | 7             |
| Alberta Infrastructure              | -                      | 2             |
|                                     | <u>833</u>             | <u>464</u>    |
| <b>Non-Current</b>                  |                        |               |
| Aboriginal Youth Suicide Prevention | 403                    | -             |
| Telemental Health Clinical          | 139                    | -             |
|                                     | <u>542</u>             | <u>-</u>      |
| <b>Total</b>                        | <u>\$ 1,375</u>        | <u>\$ 464</u> |

**SCHEDULE OF CONTRACT SERVICE OPERATORS**  
(thousands of dollars)

Schedule 4

| Direct Region Funding                      | Facility-based inpatient acute nursing services | Facility-based emergency & outpatient services | Community - based care | Diagnostic & Therapeutic Services | Promotion prevention & protection services | Research and education | Administration | Information technology | Support services | Restructuring | Total Expenditures |                  |
|--|---|--|------------------------|-----------------------------------|--|------------------------|----------------|------------------------|------------------|---------------|--------------------|------------------|
| <b>A. Health Authorities</b>               |   |  |                        |                                   |  |                        |                |                        |                  |               |                    |                  |
| Calgary Health Region - Forensics          | \$ 6,924  | \$ 3,320                                       | \$ 874                 | \$ 471                            | \$ 1,777                                   | \$ -                   | \$ -           | \$ 301                 | \$ -             | \$ 181        | \$ -               | \$ 6,924         |
| Calgary Health Region - Other              | 50  | -  | 38                     | -                                 | -  | 12                     | -              | -                      | -                | -             | -                  | 50               |
| Capital Health - Forensics                 | 18,582  | 8,909  | 2,345                  | 1,265                             | 4,769                                      | -                      | -              | 809                    | -                | 485           | -                  | 18,582           |
| Capital Health - Other                     | 770   | -  | 25                     | -                                 | -  | 8                      | 290            | -                      | 447              | -             | -                  | 770              |
| Other Regional Health Authorities          | 590   | -  | 284                    | -                                 | 270  | 36                     | -              | -                      | -                | -             | -                  | 590              |
| <b>B. Other Contract Service Operators</b> |   |  |                        |                                   |  |                        |                |                        |                  |               |                    |                  |
| Canadian Mental Health Association         | 507   | -  | -                      | -                                 | -  | 507                    | -              | -                      | -                | -             | -                  | 507              |
| Other agencies & service providers         | 598   | 156  | 41                     | 22                                | 84   | 270                    | -              | 16                     | -                | 9             | -                  | 598              |
| <b>Total 2004/05</b>                       | <b>\$ 28,021</b>                                | <b>\$ 12,385</b>                               | <b>\$ 3,607</b>        | <b>\$ 1,758</b>                   | <b>\$ 6,900</b>                            | <b>\$ 833</b>          | <b>\$ 290</b>  | <b>\$ 1,126</b>        | <b>\$ 447</b>    | <b>\$ 675</b> | <b>\$ -</b>        | <b>\$ 28,021</b> |
| <b>Total 2003/04</b>                       | <b>\$ 28,454</b>                                | <b>\$ 11,375</b>                               | <b>\$ 4,046</b>        | <b>\$ 1,616</b>                   | <b>\$ 6,090</b>                            | <b>\$ 2,908</b>        | <b>\$ 290</b>  | <b>\$ 1,045</b>        | <b>\$ 448</b>    | <b>\$ 626</b> | <b>\$ 10</b>       | <b>\$ 28,454</b> |

